

Report for: Overview & Scrutiny Committee – 23 November 2020

Title: Quarter 1 (Period 3) Budget Monitoring for 2020/21

Report

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Ward(s) Affected: N/A

**Report for Key/
Non-Key Decision** Key

1. Introduction

- 1.1 This budget monitoring report covers the position at Quarter 1 (Period 3) of the 2020/21 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of Cabinet approved MTFS savings but more significantly, the impact that Covid-19 is forecast to have on the Council's financial plans.
- 1.2 The Budget/Medium Term Financial Strategy (MTFS) 2020/21-2024/25 report agreed by Cabinet and subsequently Full Council in February 2020 took actions to de-risk the base budget position as far as possible within the agreed resources. This mainly focussed on addressing the on-going demand pressure in the Adults services but also agreed the writing out of a previously agreed saving associated with achieving income in the Corporate estate.
- 1.3 These actions were intended to provide greater confidence of managing within the agreed budget as well as delivering agreed budget reduction proposals. Since the budget was agreed, the lock-down and associated Government directed actions in response to the Covid-19 pandemic has significantly impacted on the Council's agreed budget and Borough Plan delivery. The forecasts provided in this report are as up to date as possible and based on the most recent (31 July 2020) return to central government (i.e. at month 4 of the financial year). There remains great uncertainty, not least associated with the potential for a second wave of the virus and further local or national lockdowns. Beyond the current year, the speed of national economic recovery will be important on the emerging financial planning for 2021/22 and beyond.
- 1.4 The GF revenue forecast presented differentiates between the impact of Covid-19, on budgets and delivery of planned MTFS savings, and other base budget issues. The most significant of these other issues is the on-going Dedicated Schools Grant (DSG) pressure, notably the High Needs Block which at Quarter 1 is already forecasting an in year overspend of £4.5m. The Director of Children's services is looking for solutions to contain spending in this area as far as possible however, as communicated to Members previously, this is a national issue and can only be resolved through Government increasing the overall funding to a level more commensurate with the cost of delivering

the statutory requirements. The forecast and impact on the DSG reserve is explored in more detail in section 7.

2. Cabinet Member Introduction

- 2.1 The impact of Covid-19 on our communities and our agreed plans cannot be underestimated and the financial impact on the current year's agreed budget is set out very clearly in this report. The forecast impact arising from Covid-19 has already been reported twice this year (April and June) and this report enables me to provide an update on the position, including any additional funding received and re-emphasises our expectation that ministers will stand by their statements that government stands ready to do whatever is necessary to support councils in their response to coronavirus. The report also provides a forecast of non-Covid19 related pressures which total close to £5m and I must confirm my expectation that Lead members will be working closely with officers to identify and implement strategies to mitigate against these as far as possible.
- 2.2 We have been through 10 years of financial austerity and now look set to face further significant turbulence as a result of the potential world-wide recession, uncertainty over Brexit and a potential second wave of Covid-19 and it is therefore critical that we maintain strong financial management at this time in order that we can continue to do the best for all who live and work in our Borough.
- 2.3 On top of the all of this, I must draw attention to the continued and increasing pressure that we are facing from underfunding of the High Needs Block of the DSG since this Government's expansion of the age for Education, Health and Care Plan (EHCP) eligibility. Haringey, like many other authorities across the country, has been left in a position where, despite best efforts, we are unable to meet the needs of these young people within the budget that we have been allocated. The additional funds provided for 2020/21 to date in no way go far enough and do not provide the sustainable solution that these young people and their families need as is evidenced by the forecast £4.5m overspend included in this report. The outcome of the Government's SEND review is still waiting publication and in the interim we must all continue to vocally lobby for the resources we desperately need.

3. Recommendations

OSC is recommended to:

- 3.1. Note the forecast revenue outturn for the General Fund (GF), including the impact of Covid, and known and estimated levels of announced Covid funding, is a net overspend of £23.1m. This is before any further emergency grant support (Section 6, Tables 1a and 1b, and Appendix 1). This excludes the DSG forecast.
- 3.2. Note that Directors have been asked to focus on actions to bring the forecast overspend down before the end of the year.
- 3.3. Note the net Housing Revenue Account (HRA) forecast of £9.6m overspend (Section 6, Table 2, and Appendix 2).

- 3.4. Note the net DSG forecast of £4.6m overspend, the actions being taken to seek to address this and the potential implications for the GF (Section 7 and Table 3).
- 3.5. Note the forecast budget savings position in 2020/21 which indicates that 50% (£8.3m) may not be achieved. (Section 8, Table 4 and Appendix 3). This is incorporated in the GF budget pressures addressed in recommendation 3.1 above.
- 3.6. Note the proposed budget adjustments and virements to the capital programme as set out in Table 5 and Appendix 4 and note the forecast expenditure of £251.5m in 2020/21 which equates to 43% of the revised capital budget (Section 9, Table 5 and Appendix 4).
- 3.7. To note the budget virements as set out in Appendix 5.
- 3.8. To note the debt write-offs approved in Quarter 4 2019/20 (Appendix 6).
- 3.9. To note the Council's income recovery practices, operative from 1 October 2020, following the temporary changes made since April of this year (Section 10).
- 3.10. To note the approach to providing assistance to the Bernie Grant Arts Centre, as set out in section 6.17.6. of the report.

4. Reason for Decision

- 4.1 A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties. This is made more critically important than ever as a result of the severe financial duress placed on the Council by the Covid-19 crisis.

COVID-19 affects everything local authorities do – as community leaders, public health authorities, education authorities, employers, partners and service deliverers. The Leader, Cabinet and its officers continue to need to focus on responding to the crisis while ensuring normal critical services are provided.

5. Alternative Options Considered

- 5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

6. Revenue Outturn

- 6.1. Covid -19 Financial Impact: Key Elements to Date

The health crisis has had a bigger impact on the Council's service delivery and therefore its in-year budget position than anything for decades. The Council's first report on its response was the "Leader Signing of COVID-19 Financial Intervention and Measures" report of 6 April 2020 and its key elements were:

- Provided a clear framework for decision making.
- Set out Haringey's financial intervention and measures policy in relation to Procurement & supply chain (PPN01/02) to help the sustainability of our suppliers.
- Put in place an income collection approach which as far as possible took account of people and organisations circumstances, including a Council Tax Hardship Fund to provide greater relief on bills.
- Agreed to the creation of an Emergency Response Contingency (GF) – using the first tranche of un-ringfenced grant received from Government totalling £8.094m
- Agreed to the creation of a £5m Covid-19 Capital Contingency (GF) by the repurposing of agreed capital budgets and in readiness in case we needed to act fast on investment.
- Provided assurance to members that the Council didn't expect to have cash flow issues
- Approved partial initial usage of the new Emergency Response Contingency (GF) on some specific schemes.
- Noted that the Council was relying on the statement by Robert Jenrick "the government stands ready to do whatever is necessary to support councils in their response to coronavirus"

6.2 An update was provided in the "Financial Impact of COVID-19 – Update Report" to Cabinet of 16 June, which further agreed to:

- Approve an allocation of a further £2m from the Emergency Response Contingency (GF) to cover the on-going Homelessness demand pending the identification of longer-term solutions as set out in Section 9.4.
- Approve allocation of £0.355m from the Emergency Response Contingency (GF) to cover the 5% uplift to the Care Sector for the period 1 April – 31 May 2020 as set out in Section 9.4.
- Approve expenditure on emergency PPE this financial year of up to a maximum of £1m, to be funded from the Emergency Response Contingency (GF) as set out in Section 9.4.
- Approve an allocation of £0.393m from the Emergency Response Contingency (GF) for the direct purchase of emergency food supplies by the Council for the period to

mid-July 2020, with a further allocation of £100k to fund longer term support as set out in Section 9.4.

- Approve £0.5m of additional revenue grant funding from the Emergency Response Contingency (GF) to APPCT in this year and also to note the deferral of all loan repayments by the APPCT totalling £0.414m due for 2020/21 as set out in Section 9.4.
- Note that the Council is investing £0.030m from the Emergency Response Contingency (GF) in making an extra 82 lamp posts suitable for use as locations to place banners in high-footfall locations to help the dissemination of messaging about Covid-19 related actions.
- Approve the continuation of the general approach to income collection, where necessary, as approved in the 6 April 2020 report and approve that this be re-considered as part of the Quarter 1 report to Cabinet on 15 Sept 2020 (Section 9.3)

6.3 This presents the backdrop to this update. Since then, with regard to the corporate financial position:

6.3.1 A further package of funding for local government was announced on 2 July:

- £500m of further non-ringfenced emergency funding was announced, Haringey's share being a further £2.9m – taking the total emergency funding Haringey has been allocated to £18.3m
- An income losses scheme was announced to compensate Councils for irrecoverable losses of sales fees and charges income – detail on the specifics of how this will operate is awaited from the government
- It was announced that collection fund deficits (i.e. losses from NNDR and Council Tax) which would normally hit Council General Funds in 2021/22 could be spread over 3 years, and there were related statements made that the share of this which would become a burden on Local Authorities and Central Government would be reviewed. Again, further detail is awaited on this.

6.3.2 The Secretary of State for Housing Communities and Local Government, Robert Jenrick has stated publicly that he will lobby the Treasury 'very strongly' to ensure councils receive the funding they need at the Comprehensive Spending Review, which is due in the autumn.

Corporate Financial Overview

6.4. Members will be aware that £18.3m un-ringfenced grant funding has been received from Government ostensibly to offset the additional expenditure incurred as a result of the pandemic. Members will also be aware that Government have announced that they plan to recompense authorities for an element of the forecast unrecoverable income, the Council's estimate of this currently is a further £8.0m. Other, more specific grants will also impact on the final outturn forecast below. To date, the Council has received the below specific grants:

- Infection Control for Care Homes £717k

- Covid-19 Test and Trace Grant £1,862k
- Local Authority Emergency Assistance Food Grant £365k
- Schools Food Voucher Grant £150k
- Hardship Fund (for Council Tax Reduction Scheme Claims) £3,664k

6.5. While the monthly Covid financial implications returns made to the MHCLG by the Council nominally describe how this Emergency grant is being applied by the Council, it as yet being held centrally. Therefore, the level of overspends being reported at priority level are gross of any such funding, but net of the specific additional grants received.

6.6. As there is still uncertainty about Government support, particularly around the income losses that will be covered, the Council continues to assume that ministers stand by their statements that government stands ready to do whatever is necessary to support councils in their response to coronavirus.

6.7. As yet no government announcement has been made for grant support to local authorities HRAs, either in respect of any additional expenditure or, more importantly income loss.

6.8. Before taking into account the Emergency Grant, the Council's Quarter 1 finance position (including the HRA and DSG) is a projected gross overspend of £63.599m for the year. The General Fund element (excluding DSG) is a gross £49.408m, which reduces to £23.1m when taking into account known and estimated levels of announced Covid funding. The overspend is mainly due to the forecast impact of Covid-19 on planned budgets and delivery of agreed savings. The Covid-19 impact is largely unchanged from the [Cabinet Report](#) of June 2020. However, the position reported now is worse, owing to the fact that the June report only considered the impact of Covid on the Council's finances, and not other budget issues which are reported here.

6.9. Table 1 below sets out full year projections at priority level. A detailed analysis at directorate level is attached in Appendix 1.

Table 1a – Revenue Budget Monitoring Forecast for Quarter 1 2020/21

Priority	Revised 2020/21 Budget £'000	Base Budget Pressures £'000	2020/21 MTFS Savings Pressures - non Covid £'000	Total Base Pressures £'000	2020/21 Covid Challenges £'000	2020/21 MTFS Savings Pressures - Covid £'000	Total Covid Pressures £'000	Total Variance £'000
Housing	17,182	0	0	0	4,587	526	5,113	5,113
People - Children's	62,422	2,051	0	2,051	3,098	2,084	5,182	7,233
People - Adults	87,008	0	0	0	6,545	2,314	8,859	8,859
Place	31,584	2,230	0	2,230	12,145	1,569	13,714	15,944
Economy	4,536	(1)	0	(1)	4,647	625	5,272	5,271
Your Council	39,560	681	0	681	5,097	1,210	6,307	6,988
General Fund Total (b)	242,292	4,961	0	4,961	36,119	8,328	44,447	49,408
DSG	0	4,575	0	4,575	0	0	0	4,575
External Finance	(242,292)	0	0	0	0	0	0	0
General Fund Total	0	9,536	0	9,536	36,119	8,328	44,447	53,983
HRA	0	0	0	0	9,616	0	9,616	9,616
Haringey Total	0	9,536	0	9,536	45,735	8,328	54,063	63,599

6.10. After emergency grant the Table 1b below summarises the current forecast impact on budgets for 2020/21. It should be noted that the income loss compensation grant to recompense losses of sales fees and charges income is still an estimate as final guidance on how this will be calculated is awaited from the Government. Depending on the methodology the government adopts, it may take some time to have clarity around the final level of support the Council will receive.

Table 1b – General Fund Forecast for Q1 2020/21

General Fund	2020/21
	(£m)
Covid Pressure	44.44
Non Covid Pressure	4.96
Less: Un-ringfenced Emergency Grant	(18.30)
Less: Income Loss Compensation Grant	(8.00)
Government Funding Assumed	(18.14)
Residual Pressure	4.96

It must be stressed that this represents our current estimates and assumptions about Government support. Should the additional support not be forthcoming, the budgetary pressure will fall upon the Council and this will need to be addressed at year end and in our on-going financial planning.

6.11. Priority Level Financial Position

Brief explanations of the forecast variances for each priority are outlined below. These variances include the impact of the forecast non-delivery of MTFS savings which are further discussed in section 8.

PEOPLE: CHILDREN’S & SCHOOLS

Over budget £7.233m

6.12.1 Safeguarding and Social Care is indicating a pressure of £2.996m - this pressure sits mainly in the placements budget which is forecasting to be £2.385m overspent. The invest to save projects have been significantly impacted by COVID-19 and these aimed to reduce the pressure on this budget. Additionally, there are a large number of court proceedings in train which will add further pressure to the budget. There are also significant legal and other associated costs (such as expert witness fees), associated with these proceedings and the relevant budget is showing a pressure of around £900K. There is also a staffing pressures in the Children in Need teams which are predicting a £171K pressure.

6.12.2 Prevention and Early Intervention is indicating a pressure of £1.426m - this pressure relates to an inherent £1M pressure for SEND transport carried over from last year and £393K pressure in Children’s Centres which has been exacerbated by a loss of income as a result of COVID-19.

6.12.3 Schools and Learning is indicating a pressure of £0.32m – this pressure relates to the loss of income from parents for the Music Service and Pendarren (£248K) as a

result of COVID-19 and there is also a loss of income from schools in relation to training that the Early Years' service delivers (£124K)

- 6.12.4 **Additional Covid-19 related risks of £2.46m** – additional risks identified within the service from the impact of Covid-19. These predominantly relate to anticipated additional costs in placement and staffing related costs in Safeguarding and Social Care.
- 6.12.5 Local authorities have a statutory responsibility to provide free home-school transport to several specific categories of children resident in the borough. However, in London, TfL has provided free travel to children and young people for over 10 years, and so Haringey has not had to apply this statutory guidance in its entirety for some time. As part of the Covid-19 bail-out agreement between the DfT and the Mayor of London, the DfT require that TfL temporarily removes free travel for under-18s. The term of this temporary arrangement has not been specified and it could be in place for some years. DfT has advised that they do not expect London local authorities to fund the free travel however, some additional administrative burden is likely to fall on the Borough. It isn't currently possible to quantify the financial impact of this or when it will commence but an update will be provided as part of the next report.

PEOPLE : ADULTS & PUBLIC HEALTH

Over budget £8.859m

- 6.13.1 Adult Social Services - is forecasting a gross adverse variance of £13.696m against a budget of £87.008m. Specific Covid related grants and recharges to the NCL CCG reduce the gross cost pressure by £4.837m to £8.859m. This is broken down to an estimated £2.314m slippage against agreed MTFs delivery; £3.816m cost pressures notified and agreed by the Leader or Cabinet including care provider and homecare worker uplifts, PPE and community food aid; and a further £2.7m other Covid cost pressure predominantly for care package costs. As highlighted earlier in the report, the Government has provided some specific and generic grant funding which will ultimately offset some of the Covid-19 overspend and the authority has also obtained agreement from the CCG to re-charge those elements associated with NHS discharges.
- 6.13.2 It should be noted that there is an additional risk of a further increase in demand due to Covid-19 for packages of care that we are unable to quantify at this point in time: pressures arising through additional clients, care complexity, increased hours and carer breakdown. The impact and pressure are likely to change over the financial year as we begin to understand long-term implications of Covid-19. It should also be noted that ASC are planning with health partners for a second wave towards the end of 2020. This poses additional risks to the budget position for 2020/21 and beyond.

PLACE

Over budget £15.94m

- 6.14.1 Place Priority is forecasting an adverse variance of £15.94m from the budgeted sum this year; largely made up of base budget pressures of £2.23m, and the impact of COVID of £13.71m.
- 6.14.2 All services in this priority were affected by COVID-19, and this has led to either increased expenditure or reduced income in one way or the other. Significant among them is Parking, & Highways with a forecast adverse variance of £10.6m. There was huge reduction in parking and enforcement incomes due to the restrictions.
- 6.14.3 Community Safety, Waste & Enforcement has a forecast variance of £2.2m. Parks & Leisure has a forecast variance of £1.8m due to loss of all Events income, a reduction in filming and car park income, and costs for fencing and signage required as part of social distancing measures in council parks.
- 6.14.4 The base budget pressures are largely in Parking and Highways, £1.6m (Non-achievement of CCTV, Pay by Phone and Residential Permit Parking income, plus reactive maintenance budget and clamping contract budget shortfalls).
- 6.14.5 The rest is in Community Safety, Waste & Enforcement, £0.53m (Non-achievement of rechargeable waste income -Green Waste, Bulky Waste, etc., Fixed Penalty Notice Income in and on-going Community Safety CCTV Staff budget shortfall)

ECONOMY

Over budget £5.271m

- 6.15.1 Economy is forecasting an adverse variance of £ 5.271m for Quarter 3 Budget Monitoring. This is entirely due to due to the impact of Covid-19. £4.647m on additional costs and lost income and a further £0.625m from the non-delivery of agreed MTFS savings.
- 6.15.2 The forecast variance of £5.271m is largely is made up of underachievement of fee income in the Planning Service of £2.0m attributed to slowdown in the market. Contributing to this variance is also a potential income loss of £1.750m in Property Service and 6months rent free given to Voluntary Sector as part of COVID support measures. There are other contributors to the adverse variance above; all brought about by COVID including £0.725m additional security and building cleaning cost. £0.240m loss of Recharge income chargeable to projects put on hold due to the pandemic.
- 6.15.3 Detailed work has been ongoing to closely monitor these potential variances and to ensure any corrective action is been taken to mitigate these risks.

HOUSING (General Fund)**Over budget £5.113m****6.16.1 Housing Service forecasts a net adverse variance of £5.113m.**

The forecast £5.113m is predominately due to the additional homelessness and rough sleeping costs being incurred by the services during Covid-19. The remainder is due to delayed delivery of agreed MTFs savings due to Covid-19. It should be noted that within this variance is a £3.7m Temporary accommodation potential overspend offset by a budgeted application of Flexible Homelessness Support Grant (FHSG).

6.16.2 The housing delivery team’s revenue budget is proposed to increase by £0.80m to enable the housing delivery team to speedily progress housing sites at GW0 (strategic definition) and GW1 (preparation) stages. This additional cost will be charged to the HRA new build capital budget.

6.16.3 A temporary in year increase to the housing strategy & commissioning team revenue budget of £0.240m is also proposed. This will enable the creation of a temporary ALMO client management team, pending a wider restructure. This resource will ensure that the required targets in key areas of Homes for Haringey’s business such as property compliance, asset management and rental income are achieved, customer satisfaction is improved and to ensure a balanced Housing Revenue Account (HRA). This temporary team will be funded by a corresponding reduction in the 2020/21 HRA revenue contribution to capital budget, made possible by the forecast reduction in the level of capital spend this year.

HOUSING (Housing Revenue Account - HRA)**Over budget £9.6m****Table 2 – HRA Budget Forecast (Quarter 1)**

HRA BUDGET 2020/21	2020/21 Revised Budget	Q1 2020/21 Forecast	Q1 2020/21 Forecast Variance
	£000's	£000's	£000's
UE0721 Managed Services Income TOTAL	(105,513)	(95,688)	9,825
UE0722 Managed Services Expenditure TOTAL	11,023	13,000	1,977
UE0731 Retained Services Expenditure TOTAL	82,893	82,893	
Surplus HRA Services (within Retained)	11,596	9,410	(2,186)
Balance of HRA Account	0	9,616	9,616

6.16.4 The HRA is forecasting an overspend of £9.6m which is largely due to the impact of COVID-19 on income collection. The position is improving, and it is expected that a lower variance will be reported at Qtr 2. This would lessen the negative impact on the planned surplus highlighted in the table above.

YOUR COUNCIL**Over budget £6.988m**

6.17.1 The Qtr 1 forecast variance is caused by £1.2m delay in delivering agreed MTFS savings due to Covid-19, £5.097m direct additional costs or lost income arising from Covid-19 and a net £0.681m of base budget pressure.

6.17.2 Corporate Governance: (Total £0.349m):

Covid-19 impact (£0.285m)

Currently Covid-19 impacting two areas within Governance as follows:

- Registrars income from ceremonies and notices will be badly affected and it still unclear what long-term additional costs the service will have to pay in order to operate safely in a Covid-19 secure arrangement.
- Legal income from commercial transactions and Homes for Haringey is expected to be impacted by £135K due to reduction in demand. The aim is to recover some of this amount from an increase in work during the later part or efficiencies elsewhere, but there is no evidence that this is currently viable.

Base Budget Pressure (£0.064m):

The forecast overspend in Audit and Risk Management due to inflationary increase in the internal audit contract. This is looking to be addressed through the 2021/22 budget process.

6.17.3 Director of Finance (£1.962m):

There are Covid related pressures of £1.546m covering the impact on corporate budgets. A further base pressure of £0.416m arises from the continued reliance on interim staffing resource pending permanent recruitment. This figure is likely to be the worst-case scenario and it is hoped that the overspend forecast will reduce down for Qtr2.

6.17.4 Director of Transformation (£3.471m):

The majority of the forecast overspend is due to Covid-19. An estimated £1.2m is slippage in delivery of agreed 2020/21 savings, mainly in the Customer First programme, where planned activity has had to be postponed in order for the council to respond to the increased demand for services as a result of the pandemic. A review is underway currently to investigate what mitigations are available to reduce this forecast impact in the current year. Planned advertising income is also unlikely to be achieved this year.

A further £1.0m pressure is in relation to significantly reduced Council Tax and Business Rates court cost recovery income as Courts are now not expected to be operational for Summons/Liability hearings until October earliest which will have a major impact on income this income stream. In addition, we are expecting increased requests for Discretionary Housing Payments of £0.6m over and above our Grant allocation

Other Covid pressures (£0.7m) within this service relate to additional staffing costs to cover the processing of the small business grants and increased benefits workload as well as IT equipment costs.

There are base staffing pressures within the directorate of £0.2m which the service is seeking to mitigate through vacancies.

6.17.5 Alexandra Park and Palace Charitable Trust (£0.9m) - as agreed in the June Cabinet report, an additional grant award of £0.5m has been made by the Council to the Trust in recognition of the serious impact that Covid-19 has had on their business. In addition, a further £0.4m has been identified as being at risk in respect of loan repayments. Members should note that the Trust is actively looking to identify additional funding from other sources and has been successful in its application for £250k to the National Lottery Heritage Fund to help meet operational costs through the current situation. Even taking these two income improvements into account, its trading company APTL currently estimate a significant trading loss for 2020/21 and is currently looking to address its cashflow position. It is expected that this will have a significant impact on the ability of the APTL to provide gift aid to the Trust for 2020/21. Given that their ability to make a gift aid donation in 2021/22 is based on their trading position in 2020/21, there will also be concerns about their contribution to APPCT for next year.

6.17.6 Bernie Grant Arts Centre (BGAC) – financial update

The Centre has been significantly affected by the crisis and the Council proposes to provide assistance in a number of ways.

Members will recall the voluntary sector organisational assistance fund established to help in such situations and the BGAC has been advised to make an application for assistance from this fund.

The Council has also reviewed its wider financial arrangements with the Centre. Under an existing property related matter, the BGAC is due to pay the Council £35,000 pa from 2021/22. It is now proposed that this requirement is put back a year, in effect giving the BGAC an equivalent grant for that year.

There is also a £340,000 outstanding loan in place from some years ago and there is currently no loan repayment plan in place which needs to be addressed. The Council recognises the pressures the organisation is facing and any repayment terms will need to be reasonable but, as there is currently no provision in place for the loan, the Council is not in a position to write off the debt at this point, given its own financial outlook. It is therefore proposed that no loan repayments be made until 2023/24 when the rental income due to the Council (£35k pa) becomes due and that this be utilised to repay the debt from that point. This would effectively represent a further grant to the BGAC as the Council would be paying down the debt on their behalf. It is estimated that this would take between 9 and 10 years to clear completely on an interest free basis. At that point, the ongoing rental income would be built into the Council's financial planning (it is not presently).

7. Dedicated Schools Grant (DSG)

Over budget £4.575m

The DSG budget is already forecasting an in year overspend of £4.575m despite material increases in the Schools Block (£3.18m) and High Needs Block (£4.64m) budgets

compared to 2019-20. As highlighted in the table below, all but £0.3m is pressure within the High Needs Block (HNB).

Table 3 – DSG Position Quarter 1

Blocks	Opening DSG at 01/04/20	Schools Forum agreed trf between blocks	Revised Reserves at 01/04/20	Q1 Forecast Outturn Variance	Closing DSG Reserves at Q1 2020/21
Schools Block	0	0	0	347,760	347,760
Central Block	10,260	0	10,260	0	10,260
High Needs Block	10,066,960	0	10,066,960	4,227,719	14,294,679
Early Years Block	107,530	0	107,530	0	107,530
Total	10,184,750	0	10,184,750	4,575,479	14,760,229

The main cost driver for the HNB is the total number of EHCP plans which have been increasing in recent years; this trajectory looks to be continuing for 2020/21.

The DfE have updated their guidance on Deficit Recovery Plans (DRP) and removed the previous 1% threshold as the basis for producing a recovery plan for the 30th of June. Instead, they will be contacting LA's individually to discuss recovery plans. The School's Forum is aware of the need to produce a DRP as a matter of good financial practice and in preparation for the expected contact from the DfE.

Immediate material savings in this financial year are unlikely to be achievable however, Services are working on a recovery plan with key partners to reduce costs. There are complex issues to address with schools such as banding payments for individual top-up plans and refocus spending. This will need to be tabled and agreed with Schools Forum throughout the year for implementation in September 2021. On a national level the outcome of the Government's SEND Review is still waiting publication which will influence policy (and costs) and will factor into any future deficit recovery plans.

8. MTFs Savings

Table 4 – Summary 2020/21 MTFs Savings Delivery by Priority

Priority	2020/21 Savings Target	Achieved to date, full year effect	Forecast savings	Covid Slippage	Other Slippage	Commentary
	£'000	£'000	£'000	£'000	£'000	
People : Childrens	2,261	178	0	2,083	0	£2.083m delay due to covid issues: Edge of Care 0.990m; Safeguarding 0.250m Fostering 0.144m; SEND transport 0.214m Pause Project 0.142m and Foster Carer Room 0.193m
People : Adults*	5,969	1,377	2,278	2,314	0	Covid: Haringey Learning Partnership 0.835m; Mental Health saving 0.225m; transfer of High Cost Day Care 0.425m; In House Negotiator 0.200m; CCG Related savings 0.186m
Place	3,218	17	1,631	1,570	0	Covid: Parking Transformation 1.055m; Debt recovery 0.158m and Water Service 0.156
Economy	980	30	325	625	0	COVID: Largely from FM Transformation £0.15m, Strategic Property Unit – New Income Rent Reviews £0.10m, Property head lease acquisition £0.05m and various others £0.325m
Housing	1,176	0	650	526	0	COVID: Additional HMO Licensing Scheme £0.17m, Temporary accommodation reduction plan £0.33 and Transferring PSLs to the CBS £0.03
Your Council	2,934	1,709	15	1,210		Covid Slippage: FOBO 1.022m; Advertising Income 0.100m; CPMO /Comms Saff 0.087m
TOTAL	16,538	3,311	4,899	8,328	0	

*Adults Savings Includes the Mitigations for Demographic and Inflation Growth

8.1. Appendix 3 provides progress on savings 2020-21 delivery on a more detailed level.

2021/22 – 2024/25

8.2 Services continue to monitor deliverability of agreed savings for 2021/22 and beyond and at this stage c.£2m is flagged as being delayed beyond the original delivery date with one saving now at risk of not being deliverable as originally planned. Further analysis will be undertaken before the next report to challenge the assumptions around the forecast slippage however, it should be noted that any further waves of Covid-19 could negatively impact on the agreed savings delivery.

9. Capital Expenditure Forecast at Quarter 1

The Council's overall revised capital budget is £577.981m. This revised budget includes the budget as set by Council in February 2020, the carry forwards agreed by Cabinet at its meeting in July 2020 and further amendments required since July, most noticeably the allocation of Neighbourhood Community Infrastructure Levy and the increase in the School Condition Allocation capital grant from the DfE.

Services are reporting a projected outturn of £251.516m, and an in-year variance of £326.465m (57%). The table below compares the revised budget to the forecast outturn.

Table 5 below compares the revised budget to the forecast outturn.

Table 5

Priority	2020/21 Original Budget	2019/20 Budget B/F	2020/21 Budget Virements (Adjustments)	2020/21 Revised Budget	2020/21 Forecast Outturn @ Quarter 1	2020/21 Outturn vs Budget Variance
	£'000	£'000	£'000	£'000	£'000	£'000
People (Children's)	20,663	9,020	1,552	31,235	23,999	(7,236)
People (Adults)	13,370	4,325	168	17,863	4,454	(13,409)
Place	31,958	10,781	1,330	44,068	32,366	(11,702)
Economy	130,734	22,266	(786)	152,214	53,505	(98,709)
Housing (GF)	1,000	9,698	0	10,698	0	(10,698)
Your Council	20,036	13,153	1,578	34,767	18,631	(16,136)
General Fund Total	217,762	69,242	3,842	290,845	132,955	(157,890)
Housing (HRA)	236,331	50,805	0	287,136	118,561	(168,575)
Total	454,093	120,047	3,842	577,981	251,516	(326,465)

9.1 People (Children's Services)

There is a net £1.552m adjustment to the Children's Services capital budget. This represents the movement of resources within the overall programme to individual schemes with a net zero effect, the inclusion of Neighbourhood Community Infrastructure Levy (NCIL) into the Youth Service capital budget at £0.650m, and an increase in the School Condition Allocation capital grant of £1.374m. There was a reduction of £0.5m which was a transfer to the Covid-19 contingency of £0.5m.

The current projected outturn is £24m, generating a variance of £7.236m. During 2019/20 a large number of surveys identified the requirement for significant amounts of remedial works in the Children's Services estate. Since those surveys were concluded, work has progressed with the necessary scheme design prior to tendering and delivering the actual capital schemes. As a result, it is anticipated that there will be significant capital spend over this financial year on major projects. Within the above expenditure forecast approximately £7.7m net has been allocated to the Corporate Landlord to undertake smaller schemes that could, if left, result in school closure. It is anticipated that this budget will be fully spent. Plans to spend the very

recently announced additional School Condition Allocation grant will be worked up and could result in higher spend this financial year. In addition, work continues on further design development for schemes to be delivered in 2021/22.

9.2 People (Adults)

There is an increase in the Adults capital budget which is due to the receipt of a higher allocation of disabled facilities grant (DFG) than budgeted for which needs to be added to the capital programme.

The current projected outturn is £4.454m which leads to a variance of £13.409m. The reshaping of the Canning Crescent scheme has led to a delay in expenditure on the scheme, with an in-year variance of £4.9m. The spend profile is to be recast in the light of the revised capital scheme as it further developed. The Supported Living scheme budget is reporting a variance of £4.1m. This budget is in the capital programme to provide for resources to undertake works to properties as and when they become available. The use of buildings to provide for homeless people during the pandemic has reduced the availability of potential buildings for use as supported living, hence the reduced level of forecast expenditure. The suspension of the OGNH scheme has resulted in an in-year variance of £2.9m.

9.3 Place

There is a net adjustment in the Place budget of £1.330m which represents an increase of £4.662m due to the incorporation of NCIL of £1.6m, a loan made to Alexandra Palace of £1.43m in relation to construction costs. An allocation to the highways budget of £1.14m as agreed by Cabinet in July 2020, an allocation from contingency of £0.25m to Hornsey Library scheme, and £0.243m of additional grants for parks related works. This increase is offset by transfers to the Covid-19 contingency of £2m, a net reduction of £0.833m of TfL funding for LIP (which could change as the year progresses), and a reduction in the S106 budget to match likely spend this financial year. This reduction in the S106 budget does not result in any lost resources to the council.

The current projected outturn is £32.336m, a variance of £11.702m. The significant variances relate to the delays to the Marsh Lane scheme, £3m, due to its alternative temporary use at the beginning of the year, the Libraries refurbishment programme, which relates to old buildings requiring a lot of early planning as well as stakeholder engagement, has a projected in year variance of £1.252m, the JLAC grant contribution is projecting a £1m in year variance but this may improve when the grant agreement between the council and JLAC is entered into, the Parkland walk Bridges scheme has been delayed due to the need resolve technical issues and generates an in year variance of £1.72m. A range of smaller in-year variance make up the balance.

9.4 Economy

The Economy capital programme contains a number of enabling budgets. These are designed to ensure that there are sufficient resources in the budget and policy framework to enable the council to act quickly when opportunities arise for property acquisitions. It is therefore to be expected that the spend on these budgets is sporadic and difficult to forecast. So, whilst the Economy programme is showing a large variance, a significant proportion of the variance is composed of the variances

on the enabling budgets. Additionally, the Economy capital programme contains a number of budgets that are highly dependent on external parties undertaking their works so that the council can undertake its own works.

There is a net reduction of £0.786m in the Economy capital programme. This relates to the transfer to the Covid-19 contingency of £0.75m and some minor reductions totalling £0.036m.

The projected outturn is £53.505m, and an in-year variance of £98.709m forecast. As stated above the Economy capital programme contains a number of budgets that are designed to respond to opportunities to acquire property during the course of the year. The current situation in the market has led to lower levels of activity and this has generated a lack of expenditure and an in-year variance of £64m. The Tottenham Hale scheme, which is highly dependent on third parties' actions, is forecasting an in-year variance of £22m which is predominantly related to the timing of the housing zone funding payments. This budget is to be disaggregated to enable more accurate monitoring of the non-housing zone funding to be undertaken. The balance of the in-year variance is made up of numerous in-year variance on schemes.

9.5 Housing General Fund

There are no budget adjustments for the Housing General Fund capital programme. There has been no spend and no spend is forecast.

9.6 Housing HRA

There are no budget adjustments for the Housing Revenue Account capital programme.

The cumulative, projected outturn for period 3 on the Housing Revenue Account (HRA) is currently forecast to be £118,561, with an adverse variance of £168,575m. A major factor within this is the COVID-19 pandemic, that necessitated a lockdown and thus hindered the activities of the Council's contractors and staff. This is highlighted in the following key areas of the capital programme:-

9.6.1 Aids and adaptations: The pandemic and lockdown resulted in the Council's contractors not being able to access service users' homes, to undertake the required adaptations leading to the forecast adverse variance of £.

9.6.2 Fire safety and HRA - Homes for Haringey (Major Works): During quarter 1 of 2020-21, all projects were put on hold due to the COVID-19 lockdown. Therefore, all sites were closed and surveying for the projects in design was halted. This led to a delay of four months on all projects within these programmes. The year 2 External Works Programme commenced in December 2020. During quarter 1 of 2020-21, all projects were put on hold due to Covid-19 lockdown. Works were re-mobilised on 22 June 2020 with a current anticipated completion date of 31 March 2021, subject to continual delivery throughout 2020/21. Major works have now resumed, and the fire safety works are currently being remobilised. As a result, there is an adverse variance of £46.8m.

9.6.3 New Homes acquisitions, Existing Homes acquisition and the new build programme: An adverse variance of £34.623m is currently projected because of lockdown. This has resulted in the following outcomes:-

- Construction being suspended entirely on four of the Council's active sites. In addition, a further two sites officially remained open but had minimal work going on, due to COVID-19. This has been the most significant single factor in delaying progress with work. However, even with this earlier-than-expected return to construction, social distancing measures and supply-chain problems will slow output considerably. All sites are now open bar one (Plevna Crescent) the opening for which has been delayed, due to the contractor taking longer to return their furloughed staff. It is anticipated the work at Plevna Crescent will recommence in September 2020.
- Organisational capacity continuing to be a factor. While the development team is able to work remotely, this is inevitably less efficient and capacity in supporting services will be stretched.
- The corporate suspension of consultation and engagement was lifted on 20 May 2020. However, the nine-week suspension meant that most development work, from design stage to planning application was effectively halted. Engagement work resumed immediately after 20 May and virtual consultation processes have been finalised.

The best-case scenario is that by the end of the calendar year, all aspects of the programme will be back working at full capacity. However, it is quite possible that the impact of the shutdown will cause delays in resuming work across the programme, delaying completions by longer than this period. Therefore, each scheme is under review to assess the impact. If a second wave of the pandemic causes similar (or potentially even greater) restrictions to be introduced, then the programme's resumption could be even more significantly hampered and delayed than this.

9.7 Your Council

There is a net increase in the your council budget of £1.578m which is related to the creation of the Covid-19 contingency (a net increase to the Your Council budget of £3.250m, as the approved capital programme contingency contained within the Your Council budget contributed £1m to the Covid-19 reserve and other budgets within Your Council contributed £0.750m) an allocation of £1.430m to Alexandra Palace for a loan, and a transfer from the contingency to the Hornsey Library refurbishment project of £0.25m.

The projected outturn is £18.641m with an in-year variance of £16.136m. The three ICT budgets are forecasting an in-year variance of £4.9m. The service is reconfiguring the budgets to respond to the council's transformational agenda, both the Covid-19 reserve and the responsiveness fund are not projecting to spend at this point in the financial year, however there could be a call on either of them at any

point in time, the Civic Centre works are progressing but the initial budget profile has been impacted by Covid-19, and the Wood Green HQ project is being reviewed so expenditure is not expected to be very high this financial year.

10 Income Collection Update

- 10.1 In recognition of the potential impact that Covid-19 could have on individuals or organisations ability to pay debts owed to the council, a revised general approach to income collection covering the period April – June 2020 was agreed by the Leader's Signing on the 6th April 2020 (Section 6.6 to 6.9.37) and the 16th June Cabinet report. That report also recognised that, even in the challenging circumstances created by Covid-19, the Council must still look to bill and collect the income that it is due to receive, in order to fulfil its statutory obligations and, most importantly, provide the funding for the crucial services that it delivers, both during this crisis and normal times.
- 10.2 In the report to Cabinet on 16th June 2020 (Section 9.3) it was recognised that such flexibilities may be appropriate for a further period of time due to the on-going impact on individuals, families and businesses. Cabinet therefore agreed that, where appropriate, this revised approach to income collection could continue over the summer but be re-considered as part of the Quarter 1 report to Cabinet on 15 Sept 2020.
- 10.3 With the easing of lockdown since the June Cabinet and giving consideration to the Councils financial pressures which ultimately rely on the collection of income, it is now proposed to return to normal ethical income collection operations, in line with our statutory duty to collect, guidance received from Government, and discussion with other neighbouring boroughs.
- 10.4 While we are proposing to revert to our normal practices, of course, the Council is sensitive to the adverse financial circumstances that more people have found themselves in as a consequence of the Covid-19 crisis. In line with our ethical debt practices, all Haringey income collection services will continue to maintain our approach of early intervention, where vulnerabilities/ debtor issues are identified, we will ensure residents/ businesses are sign posted to the correct internal/ external help. The vulnerability sign posting process is completed alongside the work being carried out by internal Social Care (Safeguarding), Step Change, Civil Legal Advice, National Debt line, Advice UK, Christians Against Poverty and the Citizens Advice Bureau.
- 10.5 It is recommended that Haringey reverts to its normal income collection approach (as was pre COVID 19) from Monday 1 October, and this will be widely communicated.

1. Statutory Officers Comments Finance

- 11.1 This is a report of the Director of Finance and therefore the financial implications have been highlighted in the body of the report. Further comment is necessary, however.
- 11.2 This report and the preceding 16 June and 6 April reports before it both make clear the extent of further emergency funding government grant that will be needed over more than one year in order to avoid further significant budget and therefore service

reductions. Since then we have received further un-ringfenced grant, the announcement of a local government income compensation scheme for lost sales, fees and charges and further positive statements from the Secretary of State.

- 11.3 As well as its operating position, an important part of every local authority's ongoing assessment of its sustainability is the strength of its balance sheet. The Councils General Fund unearmarked balance is £15.8m for the start of 2020/21. In the return to MHCLG for July (and previous months), the Council advised that none of this balance or any other earmarked reserve balances should be assumed to be available to part meet the costs associated with the Covid-19 crisis. This is because holding a reasonable un-earmarked balance is for "going concern" risk management and earmarked reserves are demarcated for a range of in year and future year purposes.
- 11.4 As well as the in-year financial management, work is underway to re-assess the current MTFS and agree what actions need to be made to facilitate the statutory duty to set a realistic and balanced budget for 2021 & a refreshed MTFS. This is a significant activity, but it is vital to ensure that as a full an understanding of the immediate and on-going implications of Covid-19 are understood and that Members are briefed on options. If Government pull back from previous announcements about the provision of the required financial support this would have serious ramifications on the Council's financial strategy and the funding it has available for delivering services.
- 11.5 It is clearly also imperative that the Council focuses on minimising the currently forecast overspend otherwise this will add a further pressure on the resources available to the authority.

Strategic Procurement: PC

- 11.2 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions.

Legal

- 11.3 The Assistant Director of Corporate Governance has been consulted on this report.
- 11.4 The Council is under a duty to maintain a balanced budget. Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its expenditure and income against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include, action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year.
- 11.5 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the overspend. The Council is facing an unprecedented situation due to the pandemic and there is a risk of the

financial impact on the Council if the government does not provide the Council with sufficient funding in year to cover the Council's costs due to the pandemic.

11.6 Section 1 of the Localism Act 2011 gives the Council a general power of competence to do anything that individuals generally may do. This is a broad, flexible power of first resort, which can be used even if legislation already exists that allows the Council to do something. However, the general power of competence cannot be used to do anything that the Council is unable to do under a pre-commencement limitation or under a post-commencement limitation that is expressed to apply.

11.7 The general power of competence enables the Council to provide financial assistance to the Bernie Grant Arts Centre. Any assistance given by the Council must comply with state aid rules. The General Block Exemption Regulation authorises state aid in a number of areas, including aid for culture and heritage conservation.

11.8 The Cabinet is responsible for approving virements in excess of certain limits as laid down in the Financial Regulations at Part 4 Section I, and within the Executive's functions at Part 3 Section C, of the Constitution.

Equalities

11.9 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;
- Foster good relations between people who share those characteristics and people who do not.

The three parts of the duty apply to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status apply to the first part of the duty.

11.10 The report provides an update on the Council's financial position in relation to planned MTFS savings and mitigating actions to address current budget overspends.

11.11 The report also reflects upon the impact of the Covid-19 pandemic of the council's agreed budget and borough plan delivery.

11.12 With a challenging financial environment and increasing demand for services, exacerbated by the Covid- 19 pandemic, it is becoming more difficult to mitigate against negative equality impacts. Ensuring a fair and equal borough is a priority for the Council and this is reflected in the objectives and performance targets set out in the 2019-23 Borough Plan. This remains the ethos throughout the Covid-19 response.

11.13 With this in mind, and given the impact on services of savings targets, all MTFS savings were subject to equality impact assessments as part of the report to Full Council in February 2019. Throughout the council's Covid-19 response the equality impacts of budget decision have been considered in line with the Equality Act 2010. The budget

decisions made throughout Covid-19 response have acted to support and safeguard residents, examples of this include increased spending on homelessness and rough sleeping provision and the provision of emergency food parcels across the borough.

11.14 Upcoming MTFS proposals for 2021-2022 will be screen for equalities impacts with accompanying equality impact assessments.

2. Use of Appendices

Appendix 1 – Directorate Level Forecast

Appendix 2 – HRA Forecast

Appendix 3 – MTFS Savings Delivery

Appendix 4 – Capital Programme Level Forecast

Appendix 5 – Virements (Revenue and Capital)

Appendix 6 – Debt Write Off

3. Local Government (Access to Information) Act 1985

a. For access to the background papers or any further information, please contact Frances Palopoli – Head of Corporate Financial Strategy & Monitoring extn 3896

PRIORITY	2020/21 Revised Budget	Q1 (P3) Outturn Forecast	Q1 (P3) Forecast to Budget Variance
PEOPLE : CHILDREN'S	62,421,896	69,654,784	7,232,888
PEO_CY_CH.PR Childrens	50,090,812	56,909,167	6,818,355
PEO_CY_COM.PR Children's Commissioning	3,133,600	3,233,600	100,000
PEO_CY_PH.PR Children's Public Health	6,004,400	6,003,500	-900
PEO_CY_SL.PR Schools & Learning	3,193,084	3,508,517	315,433
PEOPLE : ADULTS	87,007,626	95,866,550	8,858,924
PEO_AS_ASC.PR Adults Social Care	70,859,351	79,183,796	8,324,445
PEO_AS_COM.PR Adults Commissioning	4,596,080	5,081,518	485,438
PEO_AS_PH.PR Adults Public Health	11,552,195	11,601,236	49,041
PLACE	31,584,449	47,528,247	15,943,798
PLA_COM.PR Environment & Neighbourhood	24,255,952	40,094,874	15,838,922
PLA_COMSIN.PR Culture and Libraries	5,573,497	5,678,373	104,876
PLA_CFO.PR Chief Finance Officer (Alexandra Palace)	1,755,000	1,755,000	0
ECONOMY	4,535,950	9,806,576	5,270,626
ECO_PRD.PR Housing Regeneration & Planning	175,595	174,245	-1,350
ECO_HSEGWT.PR Housing	149,760	149,760	0
ECO_PLAN.PR Planning Building Standards	2,397,185	4,397,507	2,000,322
ECO_PCP.PR Property & Capital Projects	-2,029,270	1,242,384	3,271,654
ECO_REGEN.PR Regeneration & Economic	3,842,680	3,842,680	0
HOUSING	17,181,613	22,295,036	5,113,423
AH03.PR Housing Demand	9,153,603	12,853,880	3,700,277
AH05.PR Housing Commissioned Services	-957,404	-1,482,681	-525,277
HOU_COMSIN.PR Commissioning	8,585,374	10,523,797	1,938,423
HOU_DEN.PR Environment & Neighbourhood	400,040	400,040	0
YOUR COUNCIL	39,560,426	46,548,823	6,988,397
COU_CFO.PR Chief Finance Officer	31,976,513	34,838,810	2,862,297
COU_CG.PR Corporate Governance	2,603,130	2,952,130	349,000
COU_CCS.PR Corporate & Customer Services	5,254,286	8,334,386	3,080,100
COU_CE.PR Chief Executive	288,740	288,740	0
COU_SCO.PR Strategy & Communication	101,095	425,095	324,000
COU_HR.PR Human Resources	-376,749	-376,749	0
COU_IT.PR IT Digital Services	203	319,203	319,000
COU_TR.PR Transformation & Resources	580,448	634,448	54,000
COU_SP.PR Strategic Procurement	-867,240	-867,240	0
PRIORITY TOTAL	242,291,960	291,700,016	49,408,056

2020/21 Q1

Appendix 2

HRA BUDGET 2020/21	2020/21 Revised Budget	Q1 2020/21 Forecast	Q1 2020/21 Forecast Variance
	£000's	£000's	£000's
UE0721 Managed Services Income			
H39404 Service Charge Income - Hostels	-320	-320	0
H39002 Rent - Hostels	-1,815	-1,538	277
H39001 Rent - Dwellings	-82,992	-74,515	8,477
H39101 Rent - Garages	-857	-836	20
H39102 Rent - Commercial	-753	-753	0
H39103 CBS - Lease Rental Income	0	0	0
H39201 Income - Heating	-615	-587	28
H39202 Income - Light and Power	-1,064	-1,029	35
H39301 Service Charge Income - Leasehold	-7,378	-6,732	646
H39401 ServChgInc SuppHousg	-1,495	-1,440	55
H39402 Service Charge Income - Concierge	-1,540	-1,506	34
H39405 Grounds Maintenance	-2,514	-2,413	101
H39406 Caretaking	-1,856	-1,790	66
H39407 Street Sweeping	-2,313	-2,228	85
H40102 Water Rates Receivable	-1	-1	0
UE0721 Managed Services Income TOTAL	(105,513)	(95,688)	9,825
	£000's	£000's	£000's
UE0722 Managed Services Expenditure			
H31300 Housing Management WG	23	48	25
H32300 Housing Management NT	28	30	2
H33300 Housing Management Hornsey	0	3	3
H33400 TA Hostels	251	376	125
H34000 ST Area Office Manager	0	0	0
H34100 Estate Services ST	0	0	0
H34300 Housing Management ST	10	6	-4
H35300 Housing Management BWF	12	2	-10
H36300 Rent Accounts	0	0	0
H36400 Accountancy	0	0	0
H37210 Under Occupation	170	87	-83
H40001 Repairs - Central Recharges	2	2	0
H40004 Responsive Repairs - Hostels	385	669	284
H40101 Water Rates Payable	31	31	0
H40104 HousMgmtRechg Central	109	109	0
H40111 Other RentCollection	138	138	0
H40201 Management Special - BWF	0	0	0
H40202 Management Special - Nth Tott	0	0	0
H40203 Management Special - Sth Tott	0	0	0
H40204 Management Special - Wood Grn	0	0	0
H40205 Management Special - Hornsey	0	0	0
H40206 HousMgmtRechg Energ	1,123	1,123	0
H40208 Special Services Cleaning	3,173	3,373	200
H40209 Special Services Ground Maint	2,065	2,065	0
H40212 HRA Pest Control	295	295	0
H40213 Estate Controlled Parking	145	123	-22
H40303 Supporting People Payments	1,852	1,000	-852
H40401 Bad Debt Provision - Dwellings	768	2,908	2,140
H40404 Bad Debt Provision - Leaseholders	19	19	0
H40406 Bad Debt Provisions - Hostels	68	68	0
H40801 HRA - Council Tax	357	527	170
UE0722 Managed Services Expenditure TOTAL	11,023	13,000	1,977
	£000's	£000's	£000's
UE0731 Retained Services Expenditure			
H25600 Housing Delivery Team	0	0	0
H38002 Anti Social Behaviour Service	608	608	0
H39601 Interest Receivable	-302	-302	0
H40112 Corporate democratic Core	598	598	0
H40301 Leasehold Payments	-142	-142	0
H40305 Landlords Insurance - Tenanted	324	324	0
H40306 Landlords - NNDR	137	137	0
H40308 Landlords Insurance - Leasehold	1,561	1,561	0
H40501 Capital Financing Costs	16,412	16,412	0
H40601 Depreciation - Dwellings	20,097	20,097	0
H40805 ALMO HRA Management Fee	39,076	39,076	0
H49000 Housing Revenue Account	11,596	9,410	-2,186
H60002 GF to HRA Recharges	3,233	3,233	0
H60003 Estate Renewal	0	0	0
H60004 HIERS/ Regeneration Team	1,002	1,002	0
S14400 Supported Housing Central	289	289	0
UE0731 Retained Services Expenditure TOTAL	94,490	92,304	(2,186)
Balance of HRA Account		9,616	9,616

MTFS Savings Tracker (2020/21 - 2024/25)							
Priority: People (Childrens)							Red
Period: 3							Amber
							Green
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2020/21 £'000s	2020/21 Projected Full Year Savings £'000s	2020/21 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
People (Childrens)							
PC1	12-Feb-19	Reduce the number of agency staff	Reduce the the number of agency staff through delivering an effective recruitment and retention strategy.	61	61	0	Green
PC4	12-Feb-19	Safeguarding and Social Care and Early intervention and preventing demand	Prevent demand and costs through an effective prevention and intervention approach that means children and families are supported to avoid the care system and that where children are in care (particularly young adolescents) they are supported to return home safely wherever possible.	250	0	250	Red
PC3	12-Feb-19	Reduce the costs of placements	Reduce the costs of placements through an effective inhouse foster carer recruitment and retention strategy and through effective brokerage and negotiation of placements.	90	90	0	amber
20/25-PE03	11-Feb-20	Invest to Save - Edge of Care	Prevent demand and costs through an effective prevention and intervention approach that means children and families are supported to avoid the care system and that where children are in care (particularly young adolescents) they are supported to return	857	(133)	990	red
20/25-PE04	11-Feb-20	Invest to Save proposal - In-House Fostering	Recruit and retain in-house foster carers and reduce the reliance on more expensive independent fostering agency foster carers.	282	138	144	amber
20/25-PE05	11-Feb-20	Invest to Save - SEND Transport	Transform the SEND transport service with a focus on reducing transport costs through increasing competition.	168	(46)	214	red
20/25-PE06	11-Feb-20	Invest to Save - Pause Project	Implement the national programme which is voluntary for women who have experienced, or are at risk of, repeat removals of children from their care.	(186)	(328)	142	amber
20/25-PE07	11-Feb-20	Invest to Save - Family Centre	Aims to bring in-house the parenting assessments where children are subject to Public Law Outline or are in care proceedings – currently these are commissioned through independent social workers and mother and baby	321	321	0	Green
20/25-PE08	11-Feb-20	Invest to Save - Foster Carer Room Extension	Aims to increase fostering placement capacity through the funding of housing adaptations for existing in-house foster carers who have homes with Homes for Haringey.	193	0	193	red
20/25-PE09	11-Feb-20	0-19 year old public health commissioned services - a new integrated commissioned service delivery model	Public Health has worked with the commissioned service provider to change the current service provision of three separate services into one integrated service model. Currently three commissioned services are within the Council's Section 75 Agreement with the CCG. These are the Health Visiting Service (including the HENRY programme), the School Nursing Service and the Family Nurse Partnership programme. All services are provided by	125	125	0	green
20/25-PE10	11-Feb-20	Reducing placement costs through effective management of the market	This proposal considers ways to shape the local residential care market for children by taking demand off the free market and creating some diversity in the care market. This will be done through reviewing the feasibility of a number of delivery approaches including opening bespoke	(100)	(100)	0	green
20/25-PE11	11-Feb-20	UASC Accommodation	Insourcing accommodation for unaccompanied asylum seekers from expensive private providers to local properties leased directly by Homes for Haringey.	150	0	150	amber
20/25-PE12	11-Feb-20	Reduce operational costs in Schools and Learning and Commissioning	Identify any residual discretionary spend in Schools and Learning and reduce to deliver savings. Identify and reduce operational costs in Commissioning.	50	50	0	green
20/25-PE13	11-Feb-20	Review of spend on transport and taxis	Review of existing transport policy applicable to staff and foster carers to ensure: -Consistent application of policy -Clear statement of eligibility.	0	0	0	green
Total: People (Childrens)				2,261	178	2,083	

MTF S Savings Tracker (2020/21 - 2023/24)

Priority: 2 Month 2 - Quarter 1

MTF S Savings Ref	Saving proposal	Description	2020/21 Target £'000s	2020/21 Saving achieved YTD £'000s	2020/21 Projected Full Year Savings £'000s	2020/21 Slippage £'000s	RAG Status (Delivery of 2020/21 Saving)
B2.7	Haringey Learning Disability Partnership	The Haringey Learning Disability Partnership, working jointly with Children's Services and with key partners such as the Clinical Commissioning Group and the London Borough of Islington, will implement a coherent strategy that aims to bring Haringey's demand and spending on adults with learning disabilities in line with our statistical neighbours and limit growth in spending in line with population growth.	1,490	143	512	835	Red
B2.8	Mental Health	Working with our delivery partner, Barnet, Enfield & Haringey Mental Health Trust, the Clinical Commissioning Group and our communities to strengthen the prevention and 'enablement' pathways for mental health and to ensure the support we provide minimises the long-run dependency of adults with mental health issues. For those whose needs require a social care intervention, we will develop the market and look at new commissioning arrangements to improve value for money as well as promoting choice and control for the service user.	550	20	305	225	Red
B2.9	Adults OP / PS / SS	Working with the CCG, acute providers and primary care to extend independence, choice and control to those with physical support needs and further strengthen the pathways that prevent, reduce and delay the need for social care.	1,130	180	764	186	Red
PA4	Transfer of High Cost Day Opps	Lease three ex-day centre premises to a local provider to support 15-20 service users at reduced cost, and closer to their existing support networks (Ermine Road).	525	0	100	425	Red
PA5	In-House Negotiator	Expand in house Care Negotiator capacity to work with providers on reducing the cost of care packages in relation to overcharging against service user needs.	344	0	144	200	Red
	Osbourne Grove	Closure of existing 30-bed nursing home. Re-development for 70-bed nursing home scheduled to open 2023-24.	1,034	1,034	0	0	Green
		Main Savings	5,073	1,377	1,825	1,871	
	Early Help and Prevention	Draft pro forma received. A final version required mid Sept	188	0	46	142	Amber
	Carers Support Impact	Early identification of carers, invest in carer support and a void breakdown of care	36	0	36	0	Amber
	Early Intervention for Dementia	Outreach and extension of dementia testing and identifying early support: increased quality of life and avoiding crisis and more intensive care packages	97	0	97	0	Amber
	Increase % of DPs - to 42%	The cost of Direct Payment is approx. £5p/h cheaper than direct provision.	400	0	189	211	Red
	Outcomes and reablement	By targeting reablement to additional cohorts the outcomes would be improved and as a consequence reduced home care hours would be needed	175	0	85	90	Amber
Total: People (Adults) Savings Including Mitigations			5,969	1,377	2,278	2,314	

MTFS Savings Tracker (2020/21 - 2024/25)								
Priority: Housing							Red	
Period: 3							Amber	
							Green	
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2020/21 £'000s	2020/21 Saving achieved YTD £'000s	2020/21 Projected Full Year Savings £'000s	2020/21 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
Housing								
PL1	12-Feb-19	Additional HMO Licensing Scheme for HMO	Extend the current Additional Licensing scheme for HMOs not governed by Mandatory Licensing and introduce a Selective Licensing scheme to 20% of its geographical area for all other private sector dwellings covered by the Housing Act 2004. All licensing schemes are intended to address the impact of poor quality housing, rogue landlords and anti-social tenants.	400	0	232	168	Amber
HO1	12-Feb-19	Temporary accommodation reduction plan	Reduce TA costs, as detailed in the TA Reduction Plan. Proposals include initiatives to prevent homelessness, improve economic position of those in TA, and help support those in TA to move on. Revenue costs covered by the Flexible Homelessness Support Grant. Plan also includes proposals to increase supply of low cost TA through new purchase, repair and management joint venture partnership, and capital investment in new Community Benefit Society. Please note that due to the additional costs incurred due to unforeseen works at BWF, it may not be possible to meet the projected savings.	708	0	382	326	Amber
20/25-HO01	11-Feb-20	Transferring PSLs to the CBS	Private Sector Leasing properties are leased by the Council from private landlords for between one and five years with a guaranteed rent for the term of the lease. Leases are mainly based on 90% of the 2011 LHA plus a £40 a week management fee (the latter being a transfer from FHSG). The CBS has been established to lease properties purchased by the Council to use them as TA or to discharge homelessness. Unlike the Council, the CBS can charge the current (2019) Local Housing Allowance (LHA) for the area the property is located in. Therefore moving these leases could mean total additional rental income of £1.19m if all leases were transferred. This would require, in each case, the landlords agreement to do so and additional incentives may be required. A reduction in savings of 25% has thus been included to account for this and additional costs	68	0	36	32	Amber
Total: Housing				1,176	0	650	526	

MTFS Savings Tracker (2020/21 - 2024/25)								
Priority: Place								Red
Period: 3								Amber
								Green
								20/21 - 2024
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2020/21 £'000s	2020/21 Saving achieved YTD £'000s	2020/21 Projected Full Year Savings £'000s	2020/21 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
Place								
PL4	12-Feb-19	Increase in Moving Traffic Enforcement	The parking and traffic enforcement service enforces moving traffic contraventions at a number of locations. Moving traffic enforcement is undertaken by CCTV camera. Capital investment £40k - Infrastructure measures	40	10	30	0	Green
PL7	12-Feb-19	Litter Enforcement	The proposal is to consider the option for an in-house service provision based on a pilot with an external contractor, Kingdom, from November 2016 to September 2017. An in-house litter enforcement provision would enable the Council to retain 100% of all Fixed Penalty Notice (FPN) income received.	100	0	35	65	Red
PL8	12-Feb-19	Soft FM Efficiency	Re-commissioning of soft FM services and services delivered through Amey contract (e.g. efficiencies in postage & franking, front of house, security).	25	0	0	25	Amber
PL12	12-Feb-19	Waste Service Programme	Review of all waste and street cleansing services to identify potential savings	500	0	344	156	Red
PL13	12-Feb-19	Parking Transformation Programme	Parking Transformation Programme to deliver significant improvements to this service over the coming three years. Includes a CPZ rollout programme taking the borough to 100% coverage, and extending parking permit charging models to tackle emissions from Diesel vehicles	500	0	125	375	Red
20/25-PL02	11-Feb-20	Debt Recovery	Dedicated team of officers to proactively chase payment of outstanding debts from unpaid PCN's. Use of new IT system, additional CEO's and nuisance vehicle contract to remove offending vehicles and encourage payment of outstanding debt and improve overall recovery rate percentage. PL09 is an invest to save proposal, there is a required £150k Service Revenue investment to generate £360k income, with a net savings of £210k	210	0	52	158	Red
20/25-PL03	11-Feb-20	CCTV enforcement of weight limits and emissions through ANPR/DVLA check	Use of new technology cameras to record vehicle reg plates and immediately look up DVLA database to establish vehicle weight and emissions. Will require significant investment in infrastructure and back office arrangements.	62	7	6	49	Red
20/25-PL04	11-Feb-20	Increase permit charges for highest emitting 'petrol' vehicles	A flat fee increase in Permit charge for the most polluting petrol emission band(s). Note a flat fee increase for diesel vehicles is already under consideration within Parking Action Plan and Parking Transformation. The new IT system would allow us to implement more dynamic permit and on street charges. The IT system will also allow us to determine the number of vehicles in each of the emissions band, so we will have accurate data to base decisions	75	0	75	0	Green
20/25-PL05	11-Feb-20	Increased trade waste	Invest to save model by increasing enforcement of trade waste to drive up compliance and income. Ensure time banding is adhered to and traders do not use residential collection services for their waste. Offending traders to be visited by Veolia-Haringey sales team. A three-month trial is recommended to quantify the overall benefits of this project to LBH. Traders who appear to be without contracts and traders who appear to have insufficient capacity will be visited.	25	0	0	25	Red
20/25-PL10	11-Feb-20	Crematorium Lease	The council's Parks Service manages the lease on the borough's crematorium operated by Dignity. There is a contractual inflation rise each year in the income on this lease, plus a general increased share of their profits.	20	0	20	0	Green
20/25-PL13	11-Feb-20	EV Charging	Lamp Column, Standard and Rapid - will increase this year. Income is based on medium or high uptake of EV charging. 38 CP' have been installed and work is progressing on Phase 2. Work is also continuing on TfL funded (rapid) charging points and GULC's funded charging points. However, progress for all EVCPs has stalled because of change in design specification (as per ULEV action plan) to prioritise installation on carriageway and not footways. Suppliers are resistant as this adds c£2000k to costs for a build-out. Carbon Management negotiating with suppliers to fund build-outs.	100	0	50	50	Red
20/25-PL14	11-Feb-20	Parking Transformation Programme	The Parking Transformation Programme (PTP) is a series of parking related projects and workstreams, which seeks to increase income and provide a more efficient and effective service.	1,360	0	693	667	Red
20/25-YC05	11-Feb-20	Alexandra Palace	The APPCT receives a revenue grant from the council of £1.95m per annum as well as a capital grant of £470k per annum. The grants are given to the levels set out above. Cabinet at its meeting in July 2019 agreed to pursue a reduction in the grant level with the APPCT. The APPCT is currently formulating its proposals to deliver the reduction.	195	0	195	0	Green
20/25-YC09	11-Feb-20	Maximising filming income & venue management	To make Haringey more attractive to film companies by identifying vacant buildings for meanwhile use as production bases, and by making parking easier in order to generate income	6	0	6	0	Green
Total: Place				3,218	17	1,631	1,571	

MTFS Savings Tracker (2020/21 - 2024/25)

Priority: Economy								Red
Period: P3								Amber
								Green
								0/21 - 2024
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2020/21 £'000s	2020/21 Saving achieved YTD £'000s	Projected Full Year Savings £'000s	2020/21 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2020/21 Saving)
Economy								
20/25-EC03	11-Feb-20	Alternative funding model for sites delivery work	Regeneration officers are engaged in a significant amount of work on the delivery of sites which will result in new housing (including affordable housing). This proposal is to review that activity and identify where general fund revenue could be displaced by either S106 funding or new capital budgets.	100	0	50	50	Red
EC5	12-Feb-19	Outdoor media advertising	Proposal to generate new income from outdoor media, utilising the council's landholdings by identifying sites suitable for outdoor installations. It is estimated that net income in 2020/21 would be at least £100k, and increasing significantly over future years.	15	0	0	15	Red
20/25-EC02	11-Feb-20	Reduction of North Tottenham Regeneration revenue budgets	The proposal is to reduce general fund revenue costs in North Tottenham budgets (Northumberland Park and High Road West) by reducing expenditure on e.g. some community engagement activities and events.	75	0	25	50	Red
20/25-EC01	11-Feb-20	Head Lease Acquisition Programme	The proposal is to allocate capital budget to enable the acquisition by the Council of as many head-leases as possible on sites where the Council already owns the freehold, in order for the Council to stop paying rent to these landlords and to receive all of the passing rent from those properties which are tenanted by commercial or other tenants.	100	0	55	45	Red
20/25-EC04	11-Feb-20	Use of Strategic Acquisitions budget for sites delivery work	The Regeneration service has submitted a bid for new capital funding for Employment-Led sites delivery. This proposal would seek to offset the impact of these costs on revenue budgets. The proposal is to identify costs within the service that are eligible for this funding, and to apply LBH Capital to offset LBH revenue spend. Achieving these savings will require a corresponding capital allocation.	75	0	30	45	Red
20/25-EC05	11-Feb-20	Increased capitalisation of staff time and project costs	As of 19/20, the Regeneration service has rapidly increased its capitalisation of costs, which is now high in all Area Regeneration budgets. The proposal is to capitalise further, using an increased capital budget for Tottenham Hale. A bid to increase the existing Streets & Spaces and Green & Open Spaces capital lines (Schemes 401 and 402) has been submitted, on the grounds of construction inflation and increased capitalisation requirements.	75	0	15	60	Red
20/25-EC06	11-Feb-20	Increased recharge to HRA	The service is now engaged in a significant amount of work on estates and on the delivery of new affordable housing, which would be eligible for HRA spend. The proposal is to increase the amount of revenue funding provided from the HRA each year. A review of the HRA budget is underway, and it is proposed that this work accommodates an increased recharge from Regeneration on a yearly basis, reflecting new workstreams on estates and towards the delivery of affordable housing.	100	0	60	40	Amber
20/25-EC07	11-Feb-20	HRP Senior Restructure	In June 2019, the S&R committee approved the senior management restructure within Housing, Regeneration & Planning. With a number of changes taking place within the Directorate, the restructure was an opportunity to streamline the structure, align responsibilities to achieve maximum efficiency and eliminate duplication while recognising the need to build a confident and stable approach to Housing, Regeneration and Planning.	30	30	0	0	Green
20/25-EC08	11-Feb-20	Strategic Property Unit – New Income Outdoor Media	This proposal comprises an opportunity to achieve new income potential by securing rental payments from outdoor media companies. This includes digital billboards and an innovative building wrap with a digital display for advertising purposes and council messages.	100	0	50	50	Amber
20/25-EC09	11-Feb-20	Strategic Property Unit – New Income Rent Reviews	The saving arises from rent reviews that have been identified as overdue. Two agency employees have achieved the target savings in the years 2018/2020 to date and further savings have been identified and agreed with tenants as rent increases.	100	0	0	100	Red
20/25-EC10	11-Feb-20	Strategic Property Unit – New Income 5g	This proposal comprises an opportunity to achieve new income potential by securing rental payments from Mobile Operators and Infrastructure providers.	20	0	0	20	Red
20/25-HO02	11-Feb-20	HfH and Council Housing Programme-funding for Carbon Management team time	The Carbon Management Team undertakes a significant amount of work for Homes for Haringey and the Council housing delivery team. This proposal would make provision for the Carbon Management Team to recharge the Housing Revenue Account for this work. This work is undertaken by staff funded through general fund revenue budgets, and as such an equivalent saving can be made to the general fund revenue budget through recharge from the HRA.	40	0	40	0	Green
20/25-PL08	11-Feb-20	FM Transformation	Terminating the Amey contract for FM Services and bringing Soft FM back in-house, and transferring Hard FM to Homes for Haringey. Approximately 100 staff will be in scope for a TUPE transfer. The proposed saving will be achieved through improved efficiency and returning Amey overhead and profit to the council. The transformation will include purchase of a new Property IT system, and service improvements particularly relating to building repairs and maintenance.	150	0	0	150	Red
Total: Economy				980	30	325	625	

MTFS Savings Tracker (2020/21 - 2024/25)
Priority: Your Council
Period: P3

					20/21 - 2024					Red
										Amber
										Green
MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2020/21 £'000s	2020/21 Saving achieved YTD £'000s	2020/21 Projected Full Year Savings £'000s	2020/21 Savings (surplus)/shortfall £'000s			RAG Status (Delivery of 2020/21 Saving)
Your Council (incl Council-Wide)										
A6.3 and A6.4	13-Feb-18	FOBO - SSC and Customer Services	A series of individual service improvement / efficiency opportunities within the SSC.	1,760	738	0	1,022			Amber
YC1	12-Feb-19	Out of home advertising income generation	The proposal is to recommission the street furnishing advertising contract. Moving to digital display to ensure communication messages can be updated quickly, and to remove printing costs.	5	0	5	0			Green
20/25-YC01	11-Feb-20	The service will continue to reduce the amount of paper being used, stored and transported and this has led to financial savings.	The service will continue to reduce the amount of paper being used, stored and transported and this has led to financial savings.	13	13	0	0			Green
20/25-YC02	11-Feb-20	Income from joining the London Counter Fraud Hub	The London Counter Fraud Hub, managed by CIPFA, is a counter fraud service developed to supply data analytics, investigations and recoveries service for London local authorities and the City of London Corporation. Unlike traditional data matching hubs, this project is an end-to-end service providing expert advice and operational support around sophisticated analytics. The overarching objective for the service is to increase fraud and corruption detection, and improve fraud prevention, share common risks across London, minimise losses and maximise recovery, so that fraud and corruption does not pay. Three data sources (Council Tax - Single Person Discount, Housing Tenancy and Non Domestic Rate records are entered into the analytics part of the Hub through a secure transfer. Using sophisticated technology, the Hub will analyse the data to identify frauds against the 32 London local authorities and the City of London Corporation.	25	25	0	0			Green
20/25-YC03	11-Feb-20	The proposal is to increase the income target of providing legal services to Haringey Clinical Commissioning Group (CCG) by £30K.	The proposal is to increase the income target of providing legal services to Haringey Clinical Commissioning Group (CCG) by £30K. In December 2017, the Council's Legal Services entered into a Service Legal Agreement (SLA) with Haringey CCG to provide legal support with the CCG cases within the Haringey Learning Disability Partnership. These are cases relating to incapacitated patient that requires an application to the Court of Protection to safeguard their welfare. They include cases in the Transforming Care Programme. Since the SLA, Haringey CCG has been referring cases to Legal Services and the feedback of the support has been positive. The arrangement has enabled the CCG to access the Council's in-house legal expertise which is more cost effective. The support and encouragement of Adult Social Care, Children Services, Commissioning and Public Health for the CCG to utilise our in-house provision is crucial. The proposal compliments the Borough Plan - Priority 2 - People The proposal is dependent on a slight increase in the level of new instructions from CCG to Legal Services.	30	30	0	0			Green
20/25-YC04	11-Feb-20	Finance Savings	The proposal seeks to make efficiency savings across the Finance function from a combination of: * Increased income - from providing services to external bodies and further revisions to recharging to non-GF heads * Reductions to the staff establishment enabled by the embedding of the Business Partner model * Longer term staff savings arising from the planned update or replacement of the Council's current finance system. These savings are not expected to be realised until 2022/23	340	340	0	0			Green
20/25-YC08	11-Feb-20	The proposal is to use Flexible Capital Receipts to fund ALL posts in the CPMO.	The proposal is to use Flexible Capital Receipts to fund some posts in the CPMO. The justification is that, while it is difficult to estimate the proportion of time that each 'delivery' staff member will spend on individual projects in a year, most will by definition be working on change projects for the majority of their time.	92	38	0	54			Red
20/25-YC10	11-Feb-20	Additional sites for on street digital advertising	The proposal is to generate an income from the advertising opportunities in the borough. While we have recently awarded contract for our digital on street advertising, we are now looking at other forms of advertising, which are sympathetic to the surroundings and maximise the councils commercial returns. This is in the form of street advertising, out of home advertising, and libraries/customer services advertising.	110	0	10	100			Red
20/25-YC11	11-Feb-20	Review of Corporate Centre	We are looking at ways to reconfigure the corporate centre in the light of the LGA Corporate Peer Review recommendations as set out in their final report published in February 2019. One aspect of this is the recommendation to bring together the teams with skills in policy and strategy, data analysis, and problem solving, which, the LGA peers argued, would in itself help to provide better support to the organisation. There are currently 5 senior posts leading these teams: Head of Policy and Cabinet Support at Head of Service level, and leads at PO7 and above in Policy, the Leader's office, the Corporate Delivery Unit (CDU), and Performance and Business Intelligence. The proposal is to reduce the number of senior posts to 4.	214	180	0	34			Amber
20/25-YC12	11-Feb-20	Digital Services - Proposed Contribution	The proposal is for the Capitalisation of infrastructure staff who support the delivery of programmes/projects. This will either be via Capital receipts used to pay for staff who work on transformative initiatives or Capital funds where staff produce a tangible asset in relation to the work undertaken.	345	345	0	0			Green
Total: Your Council				2,934	1,709	15	1,210			

Appendix 4 Report Showing 2020/21 Capital Budget Monitoring Report as at Quarter One

2020/21 Capital Monitoring, @ Period 3 (June 2020) Projection Sheet		20/21 Full year Revised Budget	2020/21 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
		£,000		
101	Primary Sch - repairs & maintenance	8,700	6,600	(2,100)
102	Primary Sch - mod & enhance (Inc SEN)	12,402	8,885	(3,517)
103	Primary Sch - new places	379	2,173	1,794
104	Early years	205	0	(205)
109	Youth Services	650	0	(650)
110	Devolved Sch Capital	531	531	0
114	Secondary Sch - mod & enhance (Inc SEN)	7,650	5,345	(2,305)
117	Children Safeguarding & Social Care	495	0	(495)
118	Special Educational Needs Fund (New Provision Fund)	0	0	0
199	P1 Other (inc Con't & Social care)	223	466	243
People - Children's		31,235	23,999	(7,236)
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	2,361	2,361	0
207	New Day Opp's Offer	547	547	0
208	Supported Living Schemes	4,107	0	(4,107)
209	Assistive Technology	1,508	938	(570)
211	Community Alarm Service	177	177	0
212	Linden House Adaptation	533	533	(0)
213	Canning Crescent Assisted Living	4,830	(112)	(4,942)
214	Osborne Grove Nursing Home	3,000	11	(2,989)
216	Homelessness Hub	0	(0)	(0)
217	Burgoyne Road (Refuge Adaptations)	500	0	(500)
218	Social Emotional & Mental Health Provision	300	0	(300)
People - Adults		17,863	4,454	(13,409)
301	Street Lighting	1,050	1,050	(0)
302	Borough Roads	3,873	3,873	(0)
303	Structures (Highways)	2,430	1,490	(940)
304	Flood Water Management	520	520	0
305	Borough Parking Plan	624	383	(241)
307	CCTV	2,211	2,175	(36)
309	Local Implementation Plan(LIP)	1,744	1,744	(0)
310	Developer S106 / S278	750	750	(0)
311	Parks Asset Management:	247	309	62
313	Active Life in Parks:	982	485	(496)
314	Parkland Walk Bridges	2,620	900	(1,720)
317	Down Lane MUGA	413	413	(0)
320	LCP - Dynamic Purchasing System	0	(0)	(0)
321	MOPAC - Crime & Disorder Reduction	49	(38)	(87)
322	Finsbury Park	600	141	(459)
323	Parking Strategy	1,158	880	(278)
325	Parks Vehicles	720	0	(720)
328	Street & Greenspace Greening Programme	293	293	0
329	Park Building Carbon Reduction and Improvement Programme	350	250	(100)
331	Updating the boroughs street lighting with energy efficient Led light bulbs	3,500	3,500	0
332	Disabled Bay/Blue Badge	374	187	(187)
333	Waste Management	70	70	0
419	NPD Phase 2 LBH Match Funding	3	(0)	(3)
399	P3 Other	110	110	(0)
119	School Streets	600	0	(600)
444	Marsh Lane	10,310	7,317	(2,994)
447	Alexandra Palace - Maintenance	470	125	(345)
451	Alexandra Palace -West Yard	1,430	1,430	0
472	JLAC Match Fund	1,000	0	(1,000)
606	Hornsey Library Refurbishment	2,166	2,512	346
621	Libraries IT and Buildings upgrade	2,751	1,499	(1,252)
652	Libraries - Re-imaging our Libraries offer for a better future	650	0	(650)
Place - Safe & Sustainable Places		44,068	32,366	(11,702)

2020/21 Capital Monitoring, @ Period 3 (June 2020) Projection Sheet		20/21 Full year Revised Budget	2020/21 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
SCHEM E REI	SCHEME NAME	£,000	£,000	£,000
401	Tottenham Hale Green Space	8,660	1,292	(7,368)
402	Tottenham Hale Streets	20,553	5,967	(14,586)
405	Pendarren House	1,972	1,972	0
406	Opportunity Investment Fund	926	928	2
411	THRS - Tottenham High Road & Bruce Grove Station Forecourt	554	88	(466)
415	North Tott Heritage Initiative	653	432	(221)
418	Heritage building improvements	2,500	2,500	(0)
421	HRW Acquisition	20,290	20,290	0
427	White Hart Lane Public Realm (LIP)	24	24	0
429	Site Acq (Tott & Wood Green)	50,267	47	(50,219)
430	Wards Corner CPO	6,500	6,500	0
434	Wood Green Regeneration	113	113	0
435	Wood Green Station Road	0	650	650
438	Vacant possession Civic Centre (Woodside House Refurbishment)	169	169	(0)
450	Winkfield Road (Maya Angelou Centre)	61	62	1
452	Low Carbon Zones	109	3	(106)
464	Bruce Castle	1,557	0	(1,557)
465	District Energy Network (DEN)	1,708	242	(1,466)
468	Keston Road (Community Centre Reprovision)	75	75	0
471	Tailoring Academy Project	20	20	0
473	THRS - ETHR Bruce Grove Public Convenience Scheme	25	25	0
474	Tottenham High Road Strategy	5,330	530	(4,800)
475	THRS HOT Tottenham Green Phase 2	160	167	7
477	Strategic Regeneration Initiatives & Community Assets	0	0	0
478	Wood Green Good Growth Fund	121	121	0
479	54 Muswell Hill Health Centre	1,040	0	(1,040)
480	Wood Green Regen (2)	4,880	4,880	0
481	Strategic Investment Pot	2,350	852	(1,499)
482	Strategic Property	3,929	0	(3,929)
483	Production Valley Fund (SIP)	711	709	(2)
484	THRS - ETHR 551B & Morrison Yard	136	(1)	(137)
485	THRS - ETHR The Trampery	46	26	(20)
486	THRS - ETHR PitHR	50	0	(50)
487	THRS - Enterprising Tottenham High Road (ETHR) (PM Cost)	(10)	0	10
488	THRS - LSS - Page Green Common	460	460	0
489	THRS -Public Realm (LSS)	0	0	0
490	THRS LSS - Urban Design Framework	0	0	0
491	THRS LSS - Cycling	0	0	0
492	THRS - LSS - PM and Monitoring	17	0	(17)
493	THRS - BGY - Holcombe Market Extension	0	30	30
494	THRS - BGY - Urban Design Framework	0	0	0
495	THRS - BGY - Sites for Workspace Delivery	0	0	0
496	THRS - BGY - PM and Monitoring	30	0	(30)
497	THRS - Bruce Grove Yard (BGY) - SITES	0	0	0
498	THRS - HOT - Tottenham Green East	0	0	0
4001	Maintenance of Tottenham Green Workshops	700	0	(700)
4002	Northumberland Park estate area public realm	500	0	(500)
4003	The Tottenham Hale DCF schemes	2,000	2,332	332
4005	SME Workspace Intensification	320	320	0
4006	Acquisition of head leases	10,000	0	(10,000)
4007	Tottenham Hale Decentralised Energy Network (DEN)	0	913	913
4008	Wood Green Decentralised Energy Network (DEN)	0	330	330
4009	Additional Carbon Reduction Project	1,500	0	(1,500)
4010	Selby Urban Village Project	684	136	(548)
4011	Commercial Property Remediation	500	0	(500)
4991	THRS - HOT - Urban Design Framework	0	0	0
4992	THRS - (HOT) PM & Monitoring	25	0	(25)
4993	THRS - Pride in the High Road (PITHR) Place Shaping	0	300	300
4994	THRS - PITHR - Heritage	0	0	0
4995	THRS - PITHR - Carbon Off-Setting Fund	0	0	0
4996	THRS - PITHR - PM and Monitoring	0	0	0
Economy - Growth & Employment		152,214	53,505	(98,709)

2020/21 Capital Monitoring, @ Period 3 (June 2020) Projection Sheet		20/21 Full year Revised Budget	2020/21 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend
SCHEM E REI	SCHEME NAME	£,000	£,000	£,000
509	CPO - Empty Homes	2,050	0	(2,050)
512	Wholly Owned Company	5,000	0	(5,000)
513	54 Muswell Hill Flats	678	0	(678)
514	Notting Hill Housing Group (4 Ashley Road)	2,970	0	(2,970)
Housing (GF) Homes & Communities		10,698	0	(10,698)
601	Business Imp Programme	122	45	(77)
602	Corporate IT Board	3,265	1,546	(1,719)
603	ICT Shared Service - Set Up / Seed Money	1,684	500	(1,184)
604	Continuous Improvement	2,926	1,018	(1,908)
605	Customer Services (Digital Transformation)	561	560	(1)
607	Financial Management System Replacement	350	0	(350)
622	Customer First	1,601	2,053	452
639	Ways of Working	330	260	(70)
640	Accommodation Move	92	(3)	(95)
650	Connected Communities	700	705	5
653	Capital Support for IT Projects	850	0	(850)
698	Responsiveness Fund	2,000	0	(2,000)
654	Covid 19 Contingency Budget	5,000	0	(5,000)
316	Asset Management of Council Buildings	7,571	7,570	(1)
330	Civic Centre Works	2,750	1,000	(1,750)
470	Wood Green HQ, Library & Customer Service Centre	3,107	1,519	(1,588)
699	P6 - Approved Capital Programme Contingency	1,858	1,858	0
Your Council		34,767	18,631	(16,136)
TOTAL GF CAPITAL PROGRAMME		290,845	132,955	(157,890)
Housing (HRA) Housing Revenue Account				
202	HRA - P2 Aids, Adap's & Assist Tech -Council	1,943	1,943	(0)
550	New Homes Acquisition	89,354	53,165	(36,189)
551	Existing Home Acquisitions - TA	41,001	14,694	(26,307)
552	HRA – P5 Carbon Reduction	1,000	1,000	0
553	HRA – P5 Fire Safety	17,513	9,000	(8,513)
554	Broadwater Farm Project	17,900	0	(17,900)
590	HRA - P5 Homes for Haringey (HFH)	72,802	34,510	(38,292)
591	HRA - P4 HRW Leaseholder Acq	0	1	1
593	HRA - P5 Stock Acq	0	0	0
594	HRA - P5 New Build	0	0	0
599	New Homes Build Programme	45,623	4,248	(41,375)
TOTAL HRA CAPITAL PROGRAMME		287,136	118,561	(168,575)
OVERALL CAPITAL PROGRAMME		577,981	251,516	(326,465)

Virements for Cabinet Approval

Appendix 5

Transfers from Reserves - for noting

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
4	Place	Environment and Neighbourhood	Revenue	365,000		Transfer from Reserves	Drawdown from Transformation Fund Reserve to fund the Waste Service Transformation Programme

Virements for Approval (2020/21)

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
4	People	Childrens	Revenue	1,603,100	1,603,100	Budget Realignment	Realignment of Targeted Response and Youth Management budgets to address service needs and realignment to reflect Troubled Families 2020-21 Grant allocation
4	People	Childrens	Revenue	2,437,205		Budget Realignment	Realignment of Children's Centre in year budget to reflect 2020-21 funding allocation
4	Place	Environment and Neighbourhood	Revenue	483,973		Grant Funding Allocation	MOPAC LCPF Funding Agreement Revenue Grant Allocations
4	Place	Environment and Neighbourhood	Revenue	2,014,448	2,014,448	Budget Re-alignment	Realignment of Parking and Highways Operations budgets to address service needs
4	People	Adults	Revenue	289,441	289,441	Budget Re-alignment	Realignment of Safeguarding budgets to split Safeguarding and Deprivation of Liberty functions
4	Housing	Youth Justice	Revenue	765,940	765,940	Budget Re-alignment	Realignment of Youth Offending Team budget to reflect 2020-21 YOT Grant allocation
4	Your Council	Dedicated Schools Grant (DSG)	Revenue	2,911,180	2,911,180	Budget adjustment	Updating of High Needs Block budgets to match what was agreed at February Schools Forum
4	People	Adults Public Health	Revenue	1,850,930	1,850,930	Budget Re-alignment	Adults Public Health Budget re-alignment to address service needs
5	Place	Environment and Neighbourhood	Revenue	404,000	404,000	Budget Realignment	Allocation of contractual non-pay inflation for 2020-21

Total 2020/21

12,760,217	9,839,039
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Proposed Capital Virements for Quarter One

Priority	Scheme Number	Scheme Description	Budget Adjustment (£)	Scheme Description
People - Children's	114	Secondary Sch - mod & enhance (Inc SEN)	(250,000)	Covid 19 Contingency Budget
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	(250,000)	Covid 19 Contingency Budget
People - Children's	101	Primary Sch - repairs & maintenance	381,000	Budget realignment
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	(381,000)	Budget realignment
People - Children's	101	Primary Sch - repairs & maintenance	7,326,000	Budget realignment
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	(7,326,000)	Budget realignment
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	9,750,000	Budget realignment
People - Children's	120	Children Services Estate Capital Maintenance	(9,750,000)	Budget realignment
People - Children's	109	Youth Services	650,000	NCIL budget award
People - Children's	109	Youth Services	28,000	Transfer from 405 to 109
People - Children's	101	Primary Sch - mod & enhance (Inc SEN)	1,374,000	Additional DFE Schools Condition grant
			1,552,000	
People - Adults	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	167,942	Budget adjustment in line with 2020/21 DFG award
People - Adults	207	New Day Opp's Offer	331,000	Budget realignment
People - Adults	208	Supported Living Schemes	(331,000)	Budget realignment
People - Adults	208	Supported Living Schemes	1,000,000	Budget realignment
People - Adults	219	Additional Supported Living	(1,000,000)	Budget realignment
People - Adults	214	Osborne Grove Nursing Home	1,500,000	Budget realignment
People - Adults	220	Additional OGNH Funding	(1,500,000)	Budget realignment
			167,942	
Place	451	Alexandra Palace -West Yard	1,430,000	Budget transfer to Alexandra Palace Yard from Contingency
Place	606	Hornsey Library Refurbishment	250,000	Budget transfer to Hornsey Library from Contingency
Place	301	Street Lighting	(250,000)	Covid 19 Contingency Budget
Place	302	Borough Roads	(250,000)	Covid 19 Contingency Budget
Place	303	Structures (Highways)	(200,000)	Covid 19 Contingency Budget
Place	304	Flood Water Management	(100,000)	Covid 19 Contingency Budget
Place	314	Parkland Walk Bridges	(300,000)	Covid 19 Contingency Budget
Place	323	Parking Strategy	(50,000)	Covid 19 Contingency Budget
Place	327	Principal Road Maintenance for 2020/21 (to meet TFL budget reduction)	(250,000)	Covid 19 Contingency Budget
Place	328	Street & Greenspace Greening Programme	(100,000)	Covid 19 Contingency Budget
Place	329	Park Building Carbon Reduction and Improvement Programme	(250,000)	Covid 19 Contingency Budget
Place	444	Marsh Lane	(250,000)	Covid 19 Contingency Budget
Place	302	Borough Roads	434,000	Budget realignment
Place	326	Responsive Maintenance works	(184,000)	Budget realignment
Place	327	Principal Road Maintenance for 2020/21 (to meet TFL budget reduction)	(250,000)	Budget realignment
Place	303	Structures (Highways)	1,140,000	Increase in Highways Budget funded by 2019/20 unused c/f underspends
Place	307	CCTV	143,000	NCIL budget award
Place	309	Local Implementation Plan(LIP)	(933,023)	Reduction to the TFL LIP grant funding
Place	309	Local Implementation Plan(LIP)	100,000	Additional DfT funding re: Active travel
Place	310	Developer S106 / S278	(500,000)	In year budget reduction to align with service delivery plan
Place	311	Parks Asset Management	185,000	NCIL budget award
Place	311	Parks Asset Management	124,930	Additional external funding received
Place	313	Active Life in Parks:	716,000	NCIL budget award
Place	313	Active Life in Parks:	118,545	Additional external funding received
Place	328	Street & Greenspace Greening Programme	48,000	NCIL budget award
Place	333	Waste Management	70,000	NCIL budget award
Place	399	P3 Other	110,000	NCIL budget award
Place	621	Libraries IT and Buildings upgrade	1,230,000	Budget realignment
Place	651	Libraries condition and accessibility works programme	(1,230,000)	Budget realignment
Place	621	Libraries IT and buildings upgrade	327,265	NCIL budget award
			1,329,717	
Economy	477	Strategic Regeneration Initiatives	(250,000)	Covid 19 Contingency Budget
Economy	480	Wood Green Regen (2)	(250,000)	Covid 19 Contingency Budget
Economy	4009	Additional Carbon Reduction Project	(250,000)	Covid 19 Contingency Budget
Economy	438	Vacant possession Civic Centre (Woodside House Refurbishment)	(8,000)	Budget transfer from scheme 438 to contingency pot
Economy	405	Pendarren House	(28,000)	Transfer from 405 to 109
Economy	405	Pendarren House	2,000,000	Budget realignment
Economy	477	Strategic Regeneration Initiatives & Community Assets	(2,000,000)	Budget realignment
Economy	477	Strategic Regeneration Initiatives & Community Assets	(684,000)	Budget realignment
Economy	4010	Selby Urban Village Project	684,000	Budget realignment
			(786,000)	
Your Council	316	Asset Management of Council Buildings	(500,000)	Covid 19 Contingency Budget
Your Council	330	Civic Centre Works	(250,000)	Covid 19 Contingency Budget
Your Council	654	Covid 19 Contingency Budget	5,000,000	Covid 19 Contingency Budget
Your Council	451	Alexandra Palace -West Yard	(1,430,000)	Budget transfer to Alexandra Palace Yard from Contingency
Your Council	606	Hornsey Library Refurbishment	(250,000)	Budget transfer to Hornsey Library from Contingency
Your Council	654	Covid 19 Contingency Budget	(1,000,000)	Covid 19 Contingency Budget
Your Council	438	Vacant possession Civic Centre (Woodside House Refurbishment)	8,000	Budget transfer from scheme 438 to contingency pot
			1,578,000	
		OVERALL TOTAL =	3,841,659	

Appendix 6 – Debt Write Offs

Write off Summary Report Quarter 4

All Council debt is considered recoverable; the Corporate Debt Recovery Team will make every necessary effort to collect charges due to the Council. However, there are some circumstances when it is appropriate to write off a debt, once all forms of recovery action have been exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Court instruction or in accordance with the Limitations Act 1980. The quarterly summarised report is for information purposes only, the debts that have been written off for the Financial Period 31st December 2019 – 31st March 2020 relates to delinquent accounts, where all forms of recovery action have now been fully exhausted. The charges approved for write off by the Director of Finance under his delegated authority have been adequately provided for in the Council’s Bad Debt Provision.

Quarter 4 Write Off, Financial Period 1 January - 31 March 2020									
Service	Council Tax	NNDR	HBOP	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £25k	£72,717.52	£18,550.05	£236,949.48	£1,059,343.45					£1,387,560.50
Volume	97	18	279	814					1208
Over £25k									
Volume									
Total Value	£72,717.52	£18,550.05	£236,949.48	£1,059,343.45					£1,387,560.50
Total Volume	97	18	279	814					1208

Quarter 4 Summary: -

The Council Wide write off for Quarter 4 relates to Council Tax, Business Rates, Housing Benefit Overpayments and Housing Rent Accounts.

The Quarter 4 Council Tax Write off for this period comprises approximately 53% ‘*Absconded Charge Payers*’, with the remaining 47% being made up of ‘*Petty Amounts*’, ‘*Insolvency*’, ‘*Deceased*’ and ‘*Statute Barred*’. The majority of the sums submitted for this period are all for low value debt, where the debt recovery process has been exhausted.

The £18K of Business Rates write offs for Quarter 4 is considerably lower than in the same period in the previous financial year 2018 – 2019 (£219k). The majority of these relating to ‘*Insolvency*’, i.e. companies that have gone into liquidation or dissolution. With no available assets to chase through the insolvency process, this left the council with no other option. The £236K Housing Benefit Overpayment write off relates to a review of aged debt conducted by the Corporate Debt Recovery Team.

Majority of the Housing Benefit Overpayment charges 80% related to ‘*Debtor Deceased/No Probate Granted*’ and ‘*Uneconomic to Pursue*’, although the cases in the second instance are all for low value debt. The remaining 20% were a mixture of ‘*Statue barred*’, ‘*absconded charge payers*’, ‘*Deceased*’, ‘*Bankruptcy*’, ‘*Compassionate Grounds*’ and ‘*Recommended by Legal*’. The £1m worth of Housing Rent Account mainly relate to ‘*Statute Debt*’ accounts, all the accounts had extensive reviews to ensure that methods of recovery had been exhausted.

